#### ITS Executive Steering Committee (ITESC)

Agenda and Materials Jan 26, 2012





Preparing people to lead extraordinary lives

- R+ Replacement
  P. Roberts, T. Heuer
- Student Development Tech Fee Funding Request

   J. Neufeld
- Security Camera Update
   D. Vonder Heide
- BCDR/BIA Status
   D. Vonder Heide
- Project Portfolio Prioritization Results

   S. Malisch
- LUHS/LUC/HSD Program Status
   S. Malisch



# Enrollment Management System

#### **Recruitment Plus (R+)**

- Recruitment Plus is used by UAO and GPEM for Student Engagement, Communications Flow, and Enrollment Decisions
- Enrollment notified September 2010 by vendor that R+ would be discontinued September 2013
- Enrollment Management and ITS began working on a replacement plan

## Vendor Search

- October 2010 May 2011
- Coordination Planning Meetings between Enrollment and ITS
- Initial Research conducted to identify prominent Enrollment Management Software Vendors
- Top Vendor Sales Demonstrations
  - Talisma, Oracle, Intelliworks, Emas Pro, Admissions Lab, and Target X.
- Creation of User Requirements
- "Fit Gap" evaluation

# RFP

- Creation of RFP: The RFP focused on functional needs of Enrollment Management, the strength of the technical solution, and the ability of the company to adequately support Loyola.
  - Invited vendors: Talisma, Oracle, Intelliworks, Emas Pro, and Admissions Lab
- RFP submissions by vendors
  - Evaluation and scoring the RFP submissions
  - Creation of cost comparison spreadsheet
- Identification of RFP Finalists.
  - Emas Emas Pro
  - Admissions Lab Enrollment Manager
- Finalist presentations
- Scoring and Evaluation of Finalists
- Analysis of pros and cons by ITS and Enrollment Management

## **RFP** Results

- Neither Admissions Lab nor Emas Pro could offer a solution that could match the utility and functionality of R+
- Selection was put on hold until Fall 2011

Vendor Updates:

- Admissions Lab
  - LUC had been using Admissions Lab's bulk email system prior to the RFP
  - After the RFP, Admissions Lab upgraded Loyola to use Enrollment Manager
  - This provided Loyola with the opportunity to try-before-we-buy
  - Poor experience with both the software and especially the company
  - LUC dropped use of Admissions Lab in September 2011
- Emas
  - Staff members attended the Emas User Conference in Spring 2011
  - Schools that use Emas were generally pleased
  - Emas schools enrollment processes much more rudimentary than LUC

# 2011/2012 - Round 2

- New Vendor Identified Technolutions
  - Vendor conducted a sales demonstration of the "Slate" product in October 2011
  - Enrollment was very impressed with the Sales Demo
  - Technolutions was invited to respond to the RFP
  - RFP response in late November
  - RFP presentation in December
- Emas provided an update demonstration of Emas Pro in December

# 2011/2012 - Round 2

- Assessment of Technolutions
  - Enrollment extremely impressed with functionality, ease of use, elegance, depth and breath of solution. An upgrade from R+
  - Outstanding references from Xavier University, Clark University
  - Lower cost than Emas Pro
  - Web based Software as a Service
  - Concerns:
    - Written RFP Response and vendor presentation did not closely follow LUC format
    - Small company size
    - Vendor responsiveness to LUC
    - Did not rank in the top 3 for Technology, Services or Vendor sections of the RFP

# 2011/2012 - Round 2

- Assessment of Emas
  - Emas's technology will fit in to LUC's Environment
  - Did not demonstrate any progress in updating their software over the past year
  - Concerns raised at the end of the process last year were not addressed
    - Capability to track multiple applications per applicant a show stopper for GPEM
    - Complexity
    - Lack of Travel Management

# Recommendation

- Provost supports the recommendation of Technolutions
- Next Steps
  - Contract Negotiation
  - Project Plan
  - Implementation
    - Vendor(s) indicated a 90 day implementation
  - Integration with LUC IT Infrastructure
    - Interface to LOCUS
    - Interaction with ECM/Docfinity
    - Active Directory Sign In/Authentication and Security

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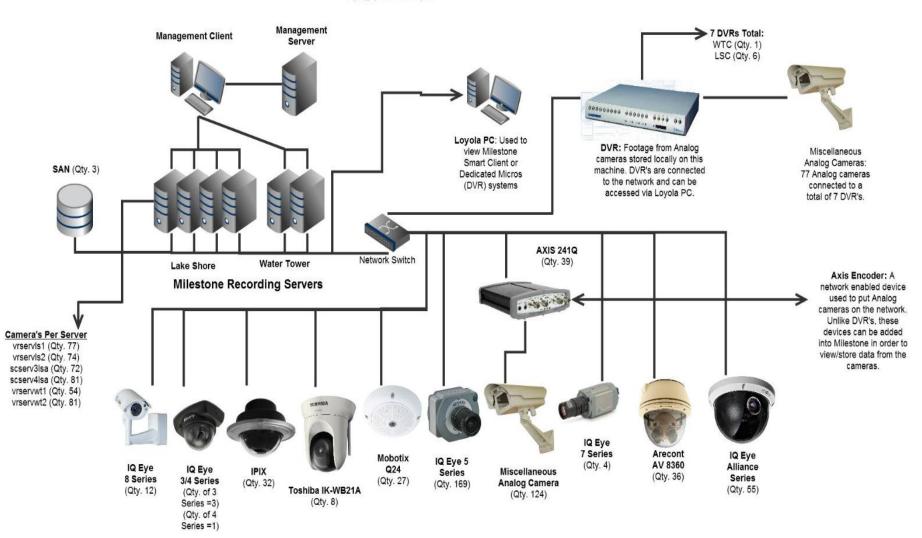
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### Security Camera Overview

- Servers Upgraded
- Storage Added
- Increased Frames Per Second
- Negotiated New PMA
- Milestone Upgraded
- LDAP Authentication
- Single Comprehensive Inventory
- We're Really Not That Different

### Security Camera Overview

- 26% of Cameras Offline/Non-Functioning
- 77 Cameras on DVR's
- Governance Policy

   Lack Process / No Standard Installation
- Limited Backend Infrastructure
- Epic Fail
- The Proof is in the Pudding

### Security Camera Overview

- Cost \$3388
- Outstanding Requests Totaling \$535,000
   Multiple Bids
- Aging Camera Environment with No Refresh Program

#### Next steps

- Value Assessment of Each Camera

   Where are Cameras Missing
- Fix or Remove Non-Working Cameras
- Review and Implementation of Policy
- Explore Milestone Capabilities
  - Increase FPS
  - Create Alerts
- Address Pending Capital Requests

### Future Considerations



- Emergency Phones
- DSI at HSD
- Investigate Integration with MAXxess
- Risk Management & General Counsel

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### Initiatives Underway

- <u>**Business Impact Analysis**</u> (BIA) Understand the business requirements for the technology support for critical business processes.
- **<u>Business Continuity Plans</u>** What departments will do in the event of a disruption of the infrastructure that supports their critical business processes.
- <u>Environment Assessment</u> (EA) Understand the technology infrastructures limits as it relates to the business requirements defined in the BIA.
- <u>**Disaster Recovery Plans</u>** How to re-build and restore the critical technology infrastructure and application environment in support of critical business processes after a disaster.</u>

# Business Impact Analysis (BIA)

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1				R	0		<u>"</u>	RPO									
2		0	1	2	3	4	Avg	0	1	2	3	4					
3 A	ctive Directory		5				1				5						
4	Enrollment Marketing		x								x		1				
5	Enrollment Systems, Research, and Reporting	5	x								x						
6	Graduate and Professional Management		x								х		_				
7	Office of Financial Assistance		x								x						
8	Office Of Undergraduate Admissions		x								x						
9	udix (new)					1	4						#D				
							4						#0				
11 12	University Marketing and Communication					X											
	ackboard - Community Suite		1		1		2	1			1						
.з ві .4	Campus Card Office				1		2				1		4				
.4 15	Office of Faculty Administration		x		v			x			×		-				
16	Office of Faculty Authinistration				x						x		-				
	SR Advance/SmartCall		1				1	1									
18	Controller's Office		x				-	×									
19													-				
	Jdget			2	3		2.6	1	1	1	2						
21	Financial Planning and Budgeting			x							х						
22	Purchasing Department			x					x				_				
23	Academic Business Operations				x					x			4				
24	Student Development				x			x									
25	Wellness Center				x						x						
26																	
27 Bu	ursar Upay			1			2	1									
28	Bursar			x				x									
29																	
	BORD	1	1				0.5	1	1								
31	Campus Card Office	x						x									
32	Residence Life		x						x				-				
33																	
4 CI	3ORD Net Card Manager	1					0	1									

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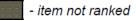
# Project Portfolio Prioritization Results S. Malisch

LUHS/LUC/HSD Program Status
 – S. Malisch



## FY12 Q3-Q4 Prioritization Results

Prioritized Rankin	Curr	ent											
	T-Shirt											Prior	
Project	Sizing	AA	Adv	Fac	Fin	HR	SD	ITS	UMC	Score	Rank	Rank	Movement
LOCUS Enhancements (12)	XLarge	1	1	1	1	1	1	1	1	240	1	1	+0
Enterprise Content Management (11)	XLarge	2	2	2	4	2	2	4	2	228	2	2	+0
Business Intelligence/Data Warehouse (7)	XLarge	3	3	8	6	3	3	3	4	215	3	3	+0
LUHS/LUC/HSD Technology Program	XLarge	19	5	3	3	8	10	2	3	195	4	6	+2
Information Security Program (8)	XLarge	5	8	9	9	7	13	5	5	187	5	7	+2
Recruitment Plus System Replacement - Selection Only	Medium	6	6	7	7	11	17	6	11	177	6	11	+5
Student Local/Off Campus Address & Emergency Contacts	Medium	16	18	4	5	6	5	7	16	171	7		New
Illinois Articulation Initiative	Small	4	11	5	18	4	12	21	6	167	8	8	+0
Transfer Credit Equivalency	Small	8	12	6	14	5	16	13	7	167	8	10	+2
Implement Terminal Four Content Management System	Large	12	7	10	12	12	6	17	8	164	10	12	+2
Room Reservation Upgrade to R25 Live	Medium	10	14	18	10	13	7	8	13	155	11	13	+2
Checklist for e-bill generation	Small	11	17	14	8	20	11	12	9	146	12		New
Advance Web	XLarge	18	4	16	11	14	15	9	17	144	13		New
Enhancements to Immunization Page/Data Mgmt	Medium	14	15	11	15	15	4	18	14	142	14	15	+1
Electronic Outbound Transcript Feasibility	Small	7	10	12	19	21	14	19	15	131	15	16	+1
Provide for Quick Updates to LUC Web Pages During													
Emergencies	Xsmall	17	13	13	17	19	8	20	10	131	15		New
Proctoring Online Exams	Medium	9	16	15	13	17	19	11	19	129	17		New
School of Nursing - SIM	Small	13	9	17	16	16	18		12	116	18		New
Parking Enforcement/Permit Management	Large	15	19	19	20	18	9	16	18	114	19		New
Apply for Housing Contract Release/Exemption	Large				2			14		46	20		New
Lawson Upgrade	Small					10		10		42	21		New
Security Cameras	Large					9		15		38	22		New
Emergency Response website	Small					22				9	23		New
Database for all LUC Key and Lock information	Medium					23				8	24		New



# **ITS Major Initiatives Calendar**

						FY12													F <b>Y</b> 13					
	ITS Major Initiatives Calendar (as of 1/15/12)							2011									20	112						
			Targeted																					
		Start	Finish																					
		Month	Month																					
	Project/Program	(MM/YYYY)	(MM/YYYY)	Status	Change	Jul	Aug	Sep	0ct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	0ct	Nov	Dec	
С	Move GPEM R+ Application In-House	03/2010	07/2011	Complete	Yes																			
0	Online/Electronic Applications for Study Abroad	05/2009	08/2011	Complete	Yes																			
M	ePortfolio Implementation	04/2011	08/2011	Complete																				
ľ	LUHS-LUC Advance DB Split	04/2011	09/2011	Complete																				
F	On demand and on the go entertainment for students	05/2011	10/2011	Complete																				
т	Advance Upgrade	07/2011	10/2011	Complete																				
E	PNC Bank Initiative/Conversion	03/2011	11/2011	Complete	Yes																			
	Training and Development of Point and Click Reports	11/2010	01/2012	Active	Yes																			
	Room Reservation Upgrade to R25 Live	03/2011	03/2012	Active	Yes																			
	Implement Terminal Four Content Management System	01/2011	04/2012	Active	Yes																			
	Business Intelligence/Data Warehouse (7)	06/2009	04/2012	Active	Yes																			
	Security Cameras (4)	05/2011	05/2012	Active	Yes																			
	Recruitment Plus System Replacement - Implementation	11/2010	07/2012	Active	Yes																			
R	ePortfolio Enrollment Automation	06/2011	07/2012	Active	Yes																			
0	Transfer Credit Equivalency	07/2010	08/2012	Active	Yes																			
Ľ	Enhancements to Immunization Page/Data Mgmt	11/2010	08/2012	Active	Yes																			
L	ECM/Imaging Implementation (11)	08/2009	12/2012	Active	Yes																			
	LOCUS Enhancements (12)	01/2010	12/2012	Active	Yes																			
0	Information Security Program (8)	01/2010	12/2012	Active	Yes																			
V	Novell to Microsoft Migration	01/2011	12/2012	Active	Yes																			
Ε	Campus Construction Initiatives (11)	04/2008	08/2013	Active	Yes																			
R	LUHS/LUC/HSD Technology Program	05/2011	12/2013	Active	Yes																			
	Loyola Mobile Projects	03/2011	TBD	Active																				
	RMS Check-in/check-out	04/2011	TBD	Active																				
	Electronic Outbound Transcripts Feasibility	09/2009	TBD	Pending																				
	Illinois Articulation Initiative	09/2010	06/2012	Hold	Yes																			
	Emergency Response website	01/2009	08/2012	Hold	Yes																			
	Grad Rome Merge	05/2009	12/2012	Hold	Yes																			
	Quick Updates to LUC Web Pages During Emergencies	04/2011	01/2012	Active	New																			
	Checklist for e-bill Generation	09/2011	01/2012	Active	New																			
	Apply for Housing Contract Release/Exemption	12/2011	02/2012	Active	New																			
м	Student Off Campus Info Tracking	10/2011	05/2012	Active	New																			
N E	Parking Enforcement/Permit Management	12/2011	06/2012	Active	New																			
W	Advance Web Implementation	11/2011	07/2012	Active	New																			
	School of Nursing - SIM	05/2011	08/2012	Active	New																			
	Proctoring Online Exams	11/2011	05/2012	Pending	New																			
	Lawson Upgrade	03/2012	05/2012	Pending	New																			
	Database for all LUC Key and Lock information	08/2011	твd	Pending	New																			

Red text denotes a change

### LUC ITS Rings of Excellence Major Initiatives, FY12 Q3-Q4

#### Academic and Faculty Support

- LOCUS Enhancements (12)
- Illinois Articulation Initiative
- R+ System Replacement
- Proctoring Online Exams
- Electronic Outbound Transcripts Feasibility
- School of Nursing SIM



- Student Off Campus Info Tracking
- Checklist for e-bill Generation
- Lawson Upgrade
- Parking Enforcement Permit Mgmt
- Apply for Housing Exemption
- Database for LUC Key and Lock Info
- Quick Updates to LUC Emergency
   Web Pages

Student Technology Support

Transfer Credit Equivalency

#### Infrastructure

- Novell to Microsoft Migration
- Security Camera Infrastructure
- Information Security Program (8)
- Campus Construction Initiatives (11)
- LUHS/LUC/HSD Technology Program

#### Continuous

- Service Development
- Room Res. Upgrade to R25 Live
- Implement T4 Content Mgmt System
- Advance Web Implementation
- Enterprise Content Management (11)
- Emergency Response Website
- Enhancements to Immunization Page/Data Management
- Business Intelligence/Data Warehouse (7)

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# FY12-FY13 ITESC Schedule

#### • Sept. 22, 2011 - Thursday, 1:30-3:30 PM

- Major Projects Status Reviews
- FY13 Budget Submissions
- Upcoming Priorities

#### • Nov. 10, 2011 - Thursday, 1:30-3:30 PM

- Subcommittee Reports (ATC & ARB)
- Technology Scorecards
- Tech Fee Review
- Jan. 26, 2012 Thursday, 1:30-3:30 PM
  - R+ Replacement
  - Student Dev. Tech Fee Request
  - Security Camera Update
  - Bus. Impact Analysis Status
  - Project Portfolio Prioritization Results
  - LUHS/LUC/HSD Program Status
- Mar. 8, 2012 Thursday, 1:30-3:30 PM
  - Subcommittee Reports
  - Major Projects Status Reviews

- Apr. 26, 2012 Thursday, 1:30-3:30 PM
  - Subcommittee Reports
  - Major Projects Status Reviews
- Jun. 7, 2012 Thursday, 1:30-3:30 PM
  Project Portfolio Prioritization
- Jul. 26, 2012 Thursday, 1:30-3:30 PM
  Project Portfolio Prioritization Results
- Sept. 13, 2012 Thursday, 1:30-3:30 PM
  - Subcommittee Reports
  - Major Projects Status Reviews
- Oct. 25, 2012 Thursday, 1:30-3:30 PM
  - Subcommittee Reports
  - Major Projects Status Reviews
- Dec. 11, 2012 Tuesday, 1:30-3:30 PM
  - Technology Scorecards
  - Project Portfolio Prioritization

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